



## From the Executive Director

One of NVDA's greatest strengths is our agility in forming strategic partnerships with local, state, and federal entities to bring about lasting impacts. This year, these collaborative efforts were at work in several community and economic development initiatives.

NVDA staff continued to work on projects that came to fruition through our participation in the Vermont Council on Rural Development's

Community Visits. In recent years we have taken part in visits to St. Johnsbury and Craftsbury (2015); Hardwick (2016); and Burke, Lyndon, and Brighton (2017). In 2018 it was Newport's turn to convene and mobilize. The Community Visit process always results in motivated groups of citizens working to implement priority projects with strong local support. Current endeavors include the Yellow Barn Business Accelerator in Hardwick; rail trail master planning in St. Johnsbury; road, trail, and wastewater projects in Burke; and now, business development and an expansion of community events in Newport.

This year NVDA adopted a comprehensive amendment to the NVDA Regional Plan for the Northeast Kingdom, which includes an enhanced energy section that gives us greater standing in the Public Utility Commission's Section 248 permitting process. Our updated plan was certified by the Public Service Department, so NVDA can now review and certify local enhanced energy plans.

In a statewide effort to minimize the impacts of our transportation infrastructure on water quality, NVDA staff worked with every Northeast Kingdom community to remediate potential impacts on road segments connected to water bodies. Runoff and water quality remains a key concern statewide, and NVDA is collaborating with state agencies, municipalities, and local and regional non-profit organizations to meet new permit requirements under Act 64 (the Water Quality Act).

Developing a skilled and ready workforce is a critical issue locally and statewide. In FY2018, NVDA committed to partner in the statewide VT Talent Pipeline Management (VTPM) initiative. This important effort convenes businesses from different industry sectors to identify their industry-specific issues and develop employer-led workforce solutions. The industries that convened during FY2018 were construction, health care, and advanced manufacturing.

Changes at all levels of government continue to place new demands on the limited resources of our municipalities. They rely on our services and technical support more than ever. The map on the following page change represents the diversity and extent of our services, all of which support our underlying mission to the Northeast Kingdom. I continue to be amazed by how much our relatively small staff can accomplish in Vermont's largest region, which encompasses one-fifth of the state's land mass.

As always, NVDA looks forward to exploring new partnerships and opportunities for collaboration in the coming year.

David Snedeker

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**Back row, left to right:** Tracy McIntyre, Alison Low, Dave Snedeker, Irene Nagle, Doug Morton. **Front row:** Karen Geraghty, Lorna Higgs, Frank Maloney, Tina Gonyaw, Bruce Melendy, Judy Butson.

Photo: Tina Mitchell-Stowell / Captured Moments Photography



### TOWN APPOINTED MEMBERS OF CALEDONIA COUNTY

**Danville:** Kenneth Linsley

**Groton:** Peter Lyon

**Hardwick:** Jim Lovinsky

**Kirby:** Rebecca Hill-Larsen, James Sawhill

**Lyndon:** Martha Feltus

**Newark:** Kim Fried, Mark Whitworth

**Peacham:** Jennifer Surat

**Ryegate:** Claudette Sortino

**Sheffield:** Keith Ballek

**St. Johnsbury:** Jim Brown, Larry Donna

**Sutton:** Paul Brouha

**Walden:** Jonathan Augeri

**Waterford:** Brent Beck, Fred Saar

### TOWN APPOINTED MEMBERS OF ESSEX COUNTY

**Brighton:** Joel Cope

**Canaan:** Gregory Noyes

**Concord:** Cynthia Stuart

**East Haven:** Kirwin Flanders

**Granby:** Reginald Bunnell

**Guildhall:** Gary Brown

**Lunenburg:** Amos Colby

**Maidstone:** Bruce Hobough

**Norton:** Patricia Whitney

**Unified Towns & Gores:** Peter Rodin

### TOWN APPOINTED MEMBERS OF ORLEANS COUNTY

**Albany:** S. Christopher Jacobs, Edward O'Leary

**Barton:** Robert Croteau, William Davies

**Brownington:** Bill Davis, Laurence Thompson

**Charleston:** Teri Gray

**Coventry:** Jeanne Desrochers, Michael Marcotte

**Craftsbury:** Farley Brown

**Derby:** Beula-Jean Shattuck, Grant Spates

**Glover:** Hope Colburn

**Greensboro:** Michael Metcalf

**Holland:** Andrew Bouchard

**Irasburg:** Ron Holland, Michael Sanville

**Lowell:** Calvin Allen

**Morgan:** Robert Guyer

**Newport City:** Paul Monette, Laura Dolgin

**Newport Town:** Real Lanoue

**Troy:** Robert Langlands, Mark Sanville

**Westfield:** Scott Dunn

**Westmore:** Louisa Dotoli

### AT LARGE MEMBERS

Conrad Doyon, John Morley, Tom Robinson

### LEGISLATORS

#### SENATORS BY DISTRICT:

**Caledonia:** Joe Benning Esq., Jane Kichel; **Essex-Orleans:** John Rodgers, Robert Starr Jr.

#### REPRESENTATIVES BY DISTRICT:

**Caledonia-1:** Marcia Martel; **Caledonia-2:** Joseph "Chip" Troiano;

**Caledonia-3:** Scott Beck, Janssen Willhoit; **Caledonia-4:** Martha Feltus, Richard Lawrence;

**Caledonia-Washington:** Catherine "Kitty" Beattie Toll; **Essex-Caledonia:** Constance Quimby;

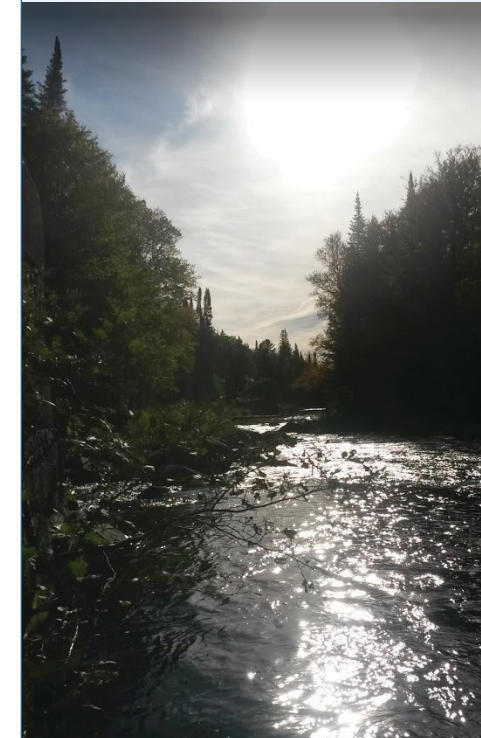
**Essex-Caledonia-Orleans:** Paul Lefebvre; **Orange-Caledonia:** Charles "Chip" Conquest;

**Orleans-1:** Lynn Batchelor, Brian Smith; **Orleans-2:** Michael Marcotte, Gary Viens;

**Orleans-Caledonia:** Vicki Strong, Sam Young; **Orleans-Lamoille:** Mark Higley



## 2018 Annual Report

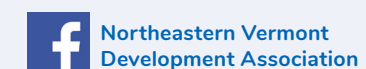


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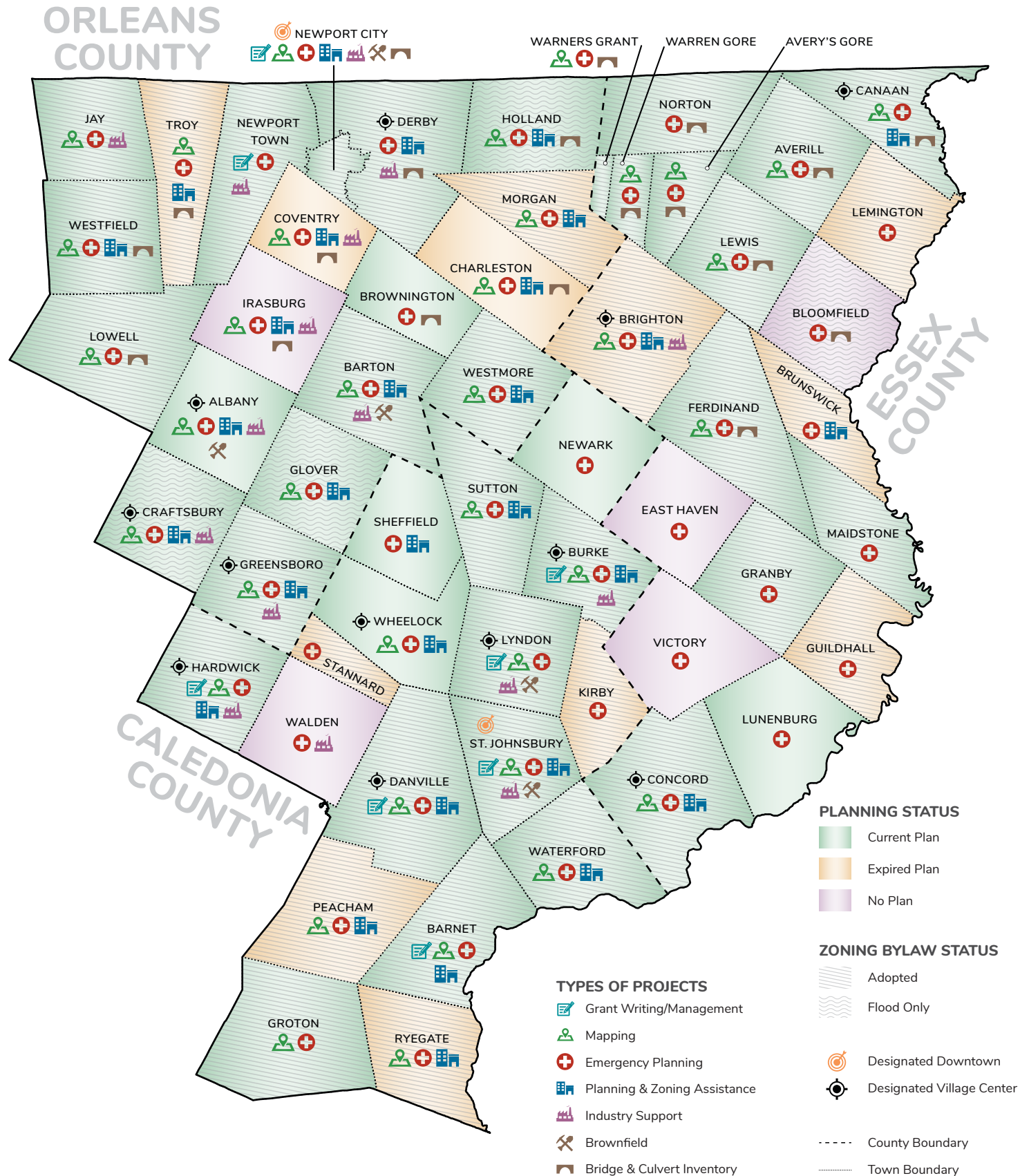
[www.nvda.net](http://www.nvda.net)



NVDA is an equal opportunity employer, lender, and provider.

**Northeastern Vermont Development Association (NVDA) is a unique entity in Vermont where regional economic development and planning are combined for great effect.**

Our broad array of services supports our mission to the 55 municipalities and scores of businesses in Caledonia, Essex, and Orleans Counties: "Improving the quality of life in the Northeast Kingdom through planning, promoting economic development, and preserving the region's natural environment."



**FY2018 Highlights**

**Downtowns and Village Centers:** Our work to revitalize the region's downtowns and villages continues. Our staff provides ongoing technical support to downtown efforts in Newport and St. Johnsbury. This year, we helped Wheelock, East Hardwick, and Albany earn Village Center Designation; and assisted with a boundary adjustment in Lyndonville's village center and redesignation of Newport City's downtown, making tax credits available for important reinvestment projects in these municipalities. Seventeen villages and two downtowns in the Northeast Kingdom are now participating in the designation programs!

**Local Energy Plans:** In FY2018, we assisted the municipalities of Brighton, Morgan, and Westmore to develop their own enhanced energy plans, bringing the total number of communities assisted to nine. When adopted (and certified by NVDA), these plans will give each community a stronger voice in the sometimes-challenging review process for renewable energy projects.

**River Basin Planning:** Staff collaborated with multiple stakeholders in some of our regional watersheds to develop strategic plans to protect or restore specific waters and identify appropriate funding and resources to complete the work. In FY18, work on the Memphremagog Basin Plan was completed, while work on the Passumpsic Basin Plan was initiated.

**Emergency Planning:** Staff assisted with the development of hazard mitigation plans that can minimize local out-of-pocket costs in federal disasters. In FY2018, Barton, Canaan, Greensboro, Kirby, Holland, and Hardwick each adopted Local Hazard Mitigation Plans. This brings the total number of towns with current plans in our region to 19.

**VT Quebec Enterprise Initiative:** NVDA continued our participation in the VQEI effort. Our involvement in FY2018 included responding to businesses interested in VT as a business location and connecting them to resources that could be available. We also completed a survey of employers to identify workforce and training needs, which has now provided us an opportunity to assist many of the existing companies in our region with training funds on a cost-sharing basis.

**Unaudited Financials for Fiscal Year 2018\***

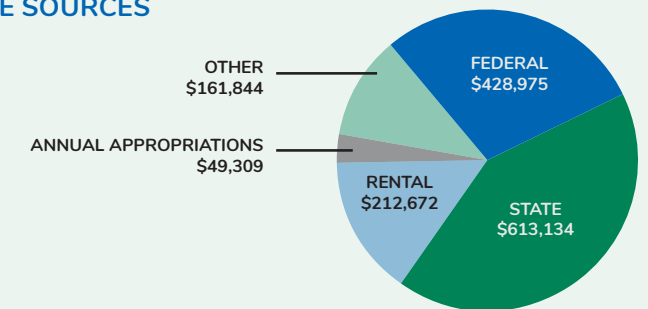
NVDA's revenues came from numerous sources, including a share of the state's property transfer funds; private, state, and federal grants; and annual appropriations from each of our 50+ member communities. We also received rental income from the Charles E. Carter Business Resource Center, the Gallery Building, and other income from contracted services, such as grant administration and municipal plan and bylaw development.

No revolving loans were made in FY2018.

**PROGRAMS**

	REGIONAL PLANNING	TRANSPORTATION	ECONOMIC DEVELOPMENT	TOTALS
REVENUES	\$659,758	\$ 320,648	\$ 485,528	\$ 1,465,934
EXPENDITURES	\$ 636,661	\$ 320,648	\$ 428,561	\$ 1,385,870
BALANCE	\$ 23,097	\$ —	\$ 56,967	\$ 80,064

**REVENUE SOURCES**



\* Audited financials will be available in December 2018.

**STATE AND FEDERAL FUNDING SOURCES FOR FY2018**

- Economic Development Administration — US Department of Commerce
- Northern Border Regional Commission
- USDA Rural Development — U.S. Department of Agriculture
- Vermont Agency of Commerce and Community Development
- Vermont Agency of Commerce and Community Development and U.S. Department of Housing and Urban Development
- Vermont Agency of Natural Resources — U.S. Environmental Protection Agency
- Vermont Agency of Transportation — U.S. Department of Transportation
- Vermont Department of Buildings and General Services
- Vermont Department of Environmental Conservation - U.S. Environmental Protection Agency
- Vermont Department of Public Safety — U.S. Department of Homeland Security
- Vermont Department of Public Safety
- Vermont Department of Public Service
- Vermont Small Business Development Center — U.S. Small Business Administration