



From the Executive Director

The Northeastern Vermont Development Association (NVDA) is a joint regional planning and development organization serving the 3-county Northeast Kingdom region of Vermont. One of our greatest strengths remains our agility in forming strategic partnerships – public and private - with local, state, and federal entities to bring about lasting impacts. This year, these collaborative efforts continued in several community and economic development initiatives around the region.

NVDA staff continued our work with local, state, and federal partners in many important community and economic development projects in Northeast Kingdom communities. These included: redevelopment projects in St. Johnsbury – recreation path, distillery, and New Depot; recreation projects, downtown organization assistance, and planning work in Newport; the Yellow Barn Business Accelerator project in Hardwick; transportation and wastewater projects in Burke; economic development planning in Coventry; and numerous municipal plan developments and village center designations in other communities in the region. We are only able to undertake this vital work with key funding support from our municipalities and multiple state and federal agencies, so thanks to our supporters.

NVDA continued participating in the statewide effort to minimize the impacts of our transportation infrastructure on water quality. Staff worked with nearly every Northeast Kingdom community to remediate potential impacts on road segments connected to water bodies. As water quality remains a key concern statewide, NVDA collaborates with state agencies, municipalities, and local and regional non-profit organizations to meet the requirements under the Water Quality Act.

Developing a skilled and ready workforce is a critical issue locally and statewide. In FY2019, NVDA continued to partner in the statewide VT Talent Pipeline Management (VTPM) initiative. This important effort convenes businesses from different industry sectors statewide to identify their industry-specific issues and develop employer-led workforce solutions. In FY2019, there was significant progress in the construction and advanced manufacturing sectors and we continued working to connect more employers with the VTPM initiative.

Changes at all levels of government continue to place new demands on the limited resources of our municipalities. They rely on our professional services and technical support more than ever. The map on the following page change represents the diversity and extent of our services, all of which support our underlying mission to the Northeast Kingdom. I continue to be amazed by how much our relatively smalls, but very skilled staff can accomplish in Vermont's largest geographic region.

As always, NVDA looks forward to exploring new partnerships and opportunities for collaboration and betterment of the Northeast Kingdom in the coming year.

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Back row, left to right: Tracy McIntyre, Alison Low, Dave Snedeker, Irene Nagle, Doug Morton. Front row: Karen Geraghty, Lorna Higgs, Frank Maloney, Tina Gonyaw, Bruce Melendy, Judy Butson.
Photo: Tina Mitchell-Stowell / Captured Moments Photography



TOWN APPOINTED MEMBERS OF CALEDONIA COUNTY

Danville: Kenneth Linsley

Groton: Brent Smith

Hardwick: Shari Cornish

Kirby: Martin Etter, Marla Waring

Lyndon: Martha Feltus

Newark: Kim Fried, Mark Whitworth

Peacham: Jennifer Surat, Gretchen Kaija

Ryegate: Claudette Sortino

Sheffield: Keith Ballek, Al Robertson

St. Johnsbury: Jim Brown, Larry Donna

Sutton: Paul Brouha

Walden: Jonathan Augeri

Waterford: Fred Saar

TOWN APPOINTED MEMBERS OF ESSEX COUNTY

Brighton: Joel Cope

Brunswick: Sharon Graham, Paulette Routhier

Canaan: Gregory Noyes

Concord: Cynthia Stuart

East Haven: Kirwin Flanders

Granby: Reginald Bunnell

Guildhall: Gary Brown

Lunenburg: Amos Colby

Maidstone: Bruce Hobaugh

Norton: Patricia Whitney

Unified Towns & Gores: Peter Rodin

TOWN APPOINTED MEMBERS OF ORLEANS COUNTY

Albany: S. Christopher Jacobs, Edward O'Leary

Barton: Robert Croteau, William Davies

Brownington: Bill Davis, Laurence Thompson

Charleston: Michael Gonyaw, Teri Gray

Coventry: Jeanne Desrochers, Michael Marcotte

Craftsbury: Farley Brown

Derby: Beula-Jean Shattuck, Grant Spates

Glover: Hope Colburn

Greensboro: Michael Metcalf

Holland: Andrew Bouchard

Irasburg: Ron Holland, Michael Sanville

Lowell: Calvin Allen

Morgan: Larry Labor

Newport City: Paul Monette, Laura Dolgin

Newport Town: Real Lanoue

Troy: Robert Langlands, Mark Sanville

Westfield: Scott Dunn

Westmore: Louisa Dotoli

AT LARGE MEMBERS

Amanda Carlson, Conrad Doyon, John Morley, Tom Robinson

LEGISLATORS

SENATORS BY DISTRICT:

Caledonia: Joe Benning Esq., Jane Kitchel; **Essex-Orleans:** John Rodgers, Robert Starr Jr.

REPRESENTATIVES BY DISTRICT:

Caledonia-1: Marcia Martel; **Caledonia-2:** Joseph "Chip" Troiano;

Caledonia-3: Scott Beck, ; **Caledonia-4:** Martha Feltus, Richard Lawrence; **Caledonia-**

Washington: Catherine "Kitty" Beattie Toll; **Essex-Caledonia:** Constance Quimby; **Essex-**

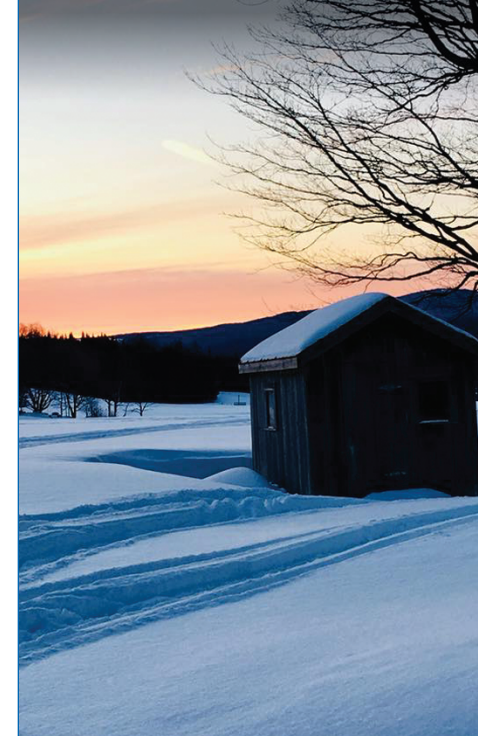
Caledonia-Orleans: Paul Lefebvre; **Orange-Caledonia:** Charles "Chip" Conquest; **Orleans-1:**

Lynn Batchelor, Brian Smith; **Orleans-2:** Michael Marcotte, ;

Orleans-Caledonia: Vicki Strong, Sam Young; **Orleans-Lamoille:** Mark Higley



2019 Annual Report

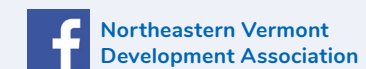


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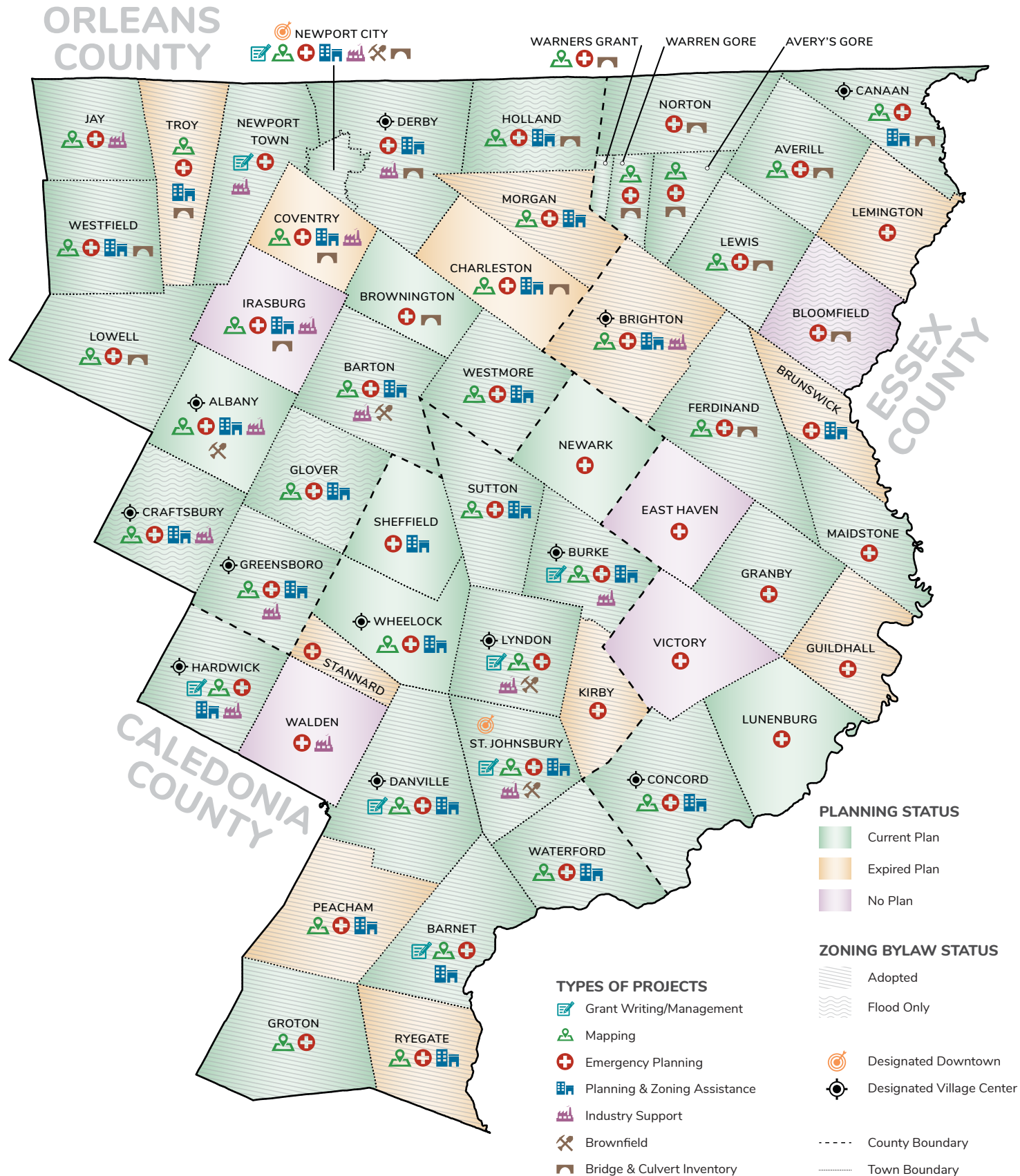
www.nvda.net



NVDA is an equal opportunity employer, lender, and provider.

Northeastern Vermont Development Association (NVDA) is a unique entity in Vermont where regional economic development and planning are combined for great effect.

Our broad array of services supports our mission to the 55 municipalities and scores of businesses in Caledonia, Essex, and Orleans Counties: "Improving the quality of life in the Northeast Kingdom through planning, promoting economic development, and preserving the region's natural environment."



FY2018 Highlights

Downtowns and Village Centers: Our work to revitalize the region's downtowns and villages continues. Our staff provides ongoing technical support to downtown efforts in Newport and St. Johnsbury. This year, we helped Wheelock, East Hardwick, and Albany earn Village Center Designation; and assisted with a boundary adjustment in Lyndonville's village center and redesignation of Newport City's downtown, making tax credits available for important reinvestment projects in these municipalities. Seventeen villages and two downtowns in the Northeast Kingdom are now participating in the designation programs!

Local Energy Plans: In FY2018, we assisted the municipalities of Brighton, Morgan, and Westmore to develop their own enhanced energy plans, bringing the total number of communities assisted to nine. When adopted (and certified by NVDA), these plans will give each community a stronger voice in the sometimes-challenging review process for renewable energy projects.

River Basin Planning: Staff collaborated with multiple stakeholders in some of our regional watersheds to develop strategic plans to protect or restore specific waters and identify appropriate funding and resources to complete the work. In FY18, work on the Memphremagog Basin Plan was completed, while work on the Passumpsic Basin Plan was initiated.

Emergency Planning: Staff assisted with the development of hazard mitigation plans that can minimize local out-of-pocket costs in federal disasters. In FY2018, Barton, Canaan, Greensboro, Kirby, Holland, and Hardwick each adopted Local Hazard Mitigation Plans. This brings the total number of towns with current plans in our region to 19.

VT Quebec Enterprise Initiative: NVDA continued our participation in the VQEI effort. Our involvement in FY2018 included responding to businesses interested in VT as a business location and connecting them to resources that could be available. We also completed a survey of employers to identify workforce and training needs, which has now provided us an opportunity to assist many of the existing companies in our region with training funds on a cost-sharing basis.

Unaudited Financials for Fiscal Year 2018*

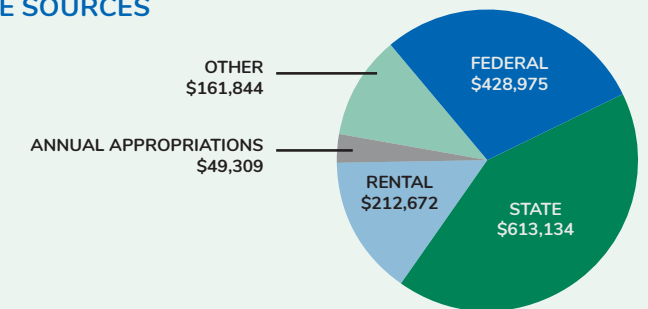
NVDA's revenues came from numerous sources, including a share of the state's property transfer funds; private, state, and federal grants; and annual appropriations from each of our 50+ member communities. We also received rental income from the Charles E. Carter Business Resource Center, the Gallery Building, and other income from contracted services, such as grant administration and municipal plan and bylaw development.

No revolving loans were made in FY2018.

PROGRAMS

	REGIONAL PLANNING	TRANSPORTATION	ECONOMIC DEVELOPMENT	TOTALS
REVENUES	\$659,758	\$ 320,648	\$ 485,528	\$ 1,465,934
EXPENDITURES	\$ 636,661	\$ 320,648	\$ 428,561	\$ 1,385,870
BALANCE	\$ 23,097	\$—	\$ 56,967	\$ 80,064

REVENUE SOURCES



* Audited financials will be available in December 2018.

STATE AND FEDERAL FUNDING SOURCES FOR FY2018

- Economic Development Administration — US Department of Commerce
- Northern Border Regional Commission
- USDA Rural Development — U.S. Department of Agriculture
- Vermont Agency of Commerce and Community Development
- Vermont Agency of Commerce and Community Development and U.S. Department of Housing and Urban Development
- Vermont Agency of Natural Resources — U.S. Environmental Protection Agency
- Vermont Agency of Transportation — U.S. Department of Transportation
- Vermont Department of Buildings and General Services
- Vermont Department of Environmental Conservation - U.S. Environmental Protection Agency
- Vermont Department of Public Safety — U.S. Department of Homeland Security
- Vermont Department of Public Safety
- Vermont Department of Public Service
- Vermont Small Business Development Center — U.S. Small Business Administration