



## From the Executive Director

The Northeastern Vermont Development Association (NVDA) has served as the Northeast Kingdom's regional planning and economic development organization for over 70 years. Our team of planning and development professionals takes great pride in working with the communities and businesses in the region to bring about positive and lasting impacts.

For fiscal year 2022, our collaboration with local and regional partners remained especially important in our community and economic development efforts as we continued our work in a still-challenging post-pandemic work environment.

Throughout the 2021-22 work period, the NVDA staff continued working on some significant projects for our region. The Yellow Barn Business Accelerator project in Hardwick experienced some setbacks from disruptions to the construction market but is now moving forward again. Getting control of the former Bogner site in Newport that will be redeveloped for a growing business in the area is also looking positive. Staff are assisting the communities along the Lamoille Valley Rail Trail to prepare for opportunities that the completed trail will bring about. Our assistance to local energy committees continues to grow as communities combat climate change. Working with our brownfield consultant and coalition partners, we have facilitated the redevelopment of many properties in the region. And many small businesses received direct technical assistance through programs that will make them stronger and more resilient.

NVDA staff also continued our traditional work with municipal road departments through the annual Grants-in-Aid program; assisted multiple communities with the annual update of their Local Emergency Management Plans; provided grant writing and administration support to municipalities seeking state and federal funding; advanced regional water quality and basin planning initiatives; and aided many communities across the region with planning, mapping, designation, and regulatory assistance through our municipal Technical Assistance program. As always, our business team kept the organization running smoothly throughout the year by keeping us on task with our state and federal reporting and funding requirements.

Communities and businesses rely greatly on our professional services and technical support, seemingly more than ever. The map on the following page represents the diversity and extent of our services, all of which support our underlying mission to serve the communities and businesses of the Northeast Kingdom. As always, NVDA will continue to pursue new opportunities for the betterment of the region and its people. We truly appreciate the continued support from our board members, communities, businesses, and regional partners.

### Staff Acknowledgements:

On a sad personal note for us: Brian Hanson, who worked with NVDA nearly three decades, recently passed away. We extend our condolences to his family. I would like to offer special thanks to all the NVDA staff – Alison, Irene, Bruce, Doug, Annie, Tracy, Judy, Tina, Hannah, Lorna, Beth, and Allie - for the professional service they regularly provide to the organization, businesses, and communities in the Northeast Kingdom. We receive many positive comments and thanks on their efforts throughout the year and this makes me extremely proud to be part of such a well-respected organization. We look forward to a successful 2023!

Sincerely,

David Snedeker

### STAFF

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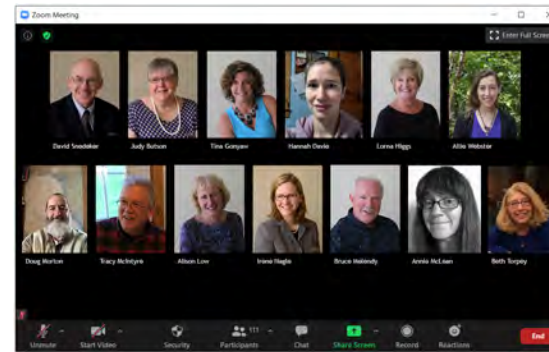
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### TOWN APPOINTED MEMBERS OF CALEDONIA COUNTY

**Burke:** Joe Allard

**Danville:** Kenneth Linsley

**Groton:** Mark Gleicher

**Hardwick:** Shari Cornish

**Kirby:** Martin Etter, Marla Waring

**Lyndon:** Martha Feltus, Ken Mason

**Newark:** Kim Fried, Mark Whitworth

**Peacham:** Bruce MacLean, Anna Rubin

**Sheffield:** Keith Ballek, Al Robertson

**St. Johnsbury:** Daniel Kimbell

**Sutton:** Paul Brouha

**Walden:** Steve Gorlick

**Waterford:** Fred Saar, Warner Hodgdon

**Wheelock:** Steve Amos, Paul Tomasi

### TOWN APPOINTED MEMBERS OF ESSEX COUNTY

**Brighton:** Joel Cope

**Brunswick:** Sharon Graham

**Canaan:** Gregory Noyes, Frank Sawicki

**Concord:** Cynthia Stuart

**East Haven:** Kirwin Flanders

**Granby:** Reginald Bunnell

**Guildhall:** Gary Brown

**Lunenburg:** James Peyton

**Maidstone:** Amy Peer, David Atkinson

**Norton:** Gina Vigneault

**Unified Towns & Gores:** Peter Rodin

**Victory:** Otis McKinstry

### TOWN APPOINTED MEMBERS OF ORLEANS COUNTY

**Albany:** S. Christopher Jacobs, Edward O'Leary

**Barton:** William Davies

**Brownington:** Bill Davis, Laurence Thompson

**Charleston:** Michael Gonyaw, Teri Gray

**Coventry:** Michael Marcotte

**Craftsbury:** Farley Brown, Rudy Chase

**Derby:** Grant Spates, Karen Chitamber

**Glover:** Hope Colburn

**Greensboro:** Michael Metcalf

**Irasburg:** Judith Jackson

**Newport City:** Paul Monette, Laura Dolgin

**Troy:** Robert Langlands

**Westfield:** Scott Dunn

**Westmore:** Louisa Dotoli

### AT LARGE MEMBERS

John Morley, Tom Robinson

### LEGISLATORS

#### SENATORS BY DISTRICT:

**Caledonia:** Joe Benning Esq., Jane Kitchel; **Essex-Orleans:** Russ Ingalls, Robert Starr Jr.

#### REPRESENTATIVES BY DISTRICT:

**Caledonia-1:** Marcia Martel; **Caledonia-2:** Joseph "Chip" Troiano;

**Caledonia-3:** Scott Beck; Scott Campbell **Caledonia-4:** Patrick Seymour, Martha

Feltus; **Caledonia-Washington:** Henry Pearl; **Essex-Caledonia:** Terri Williams; **Essex-**

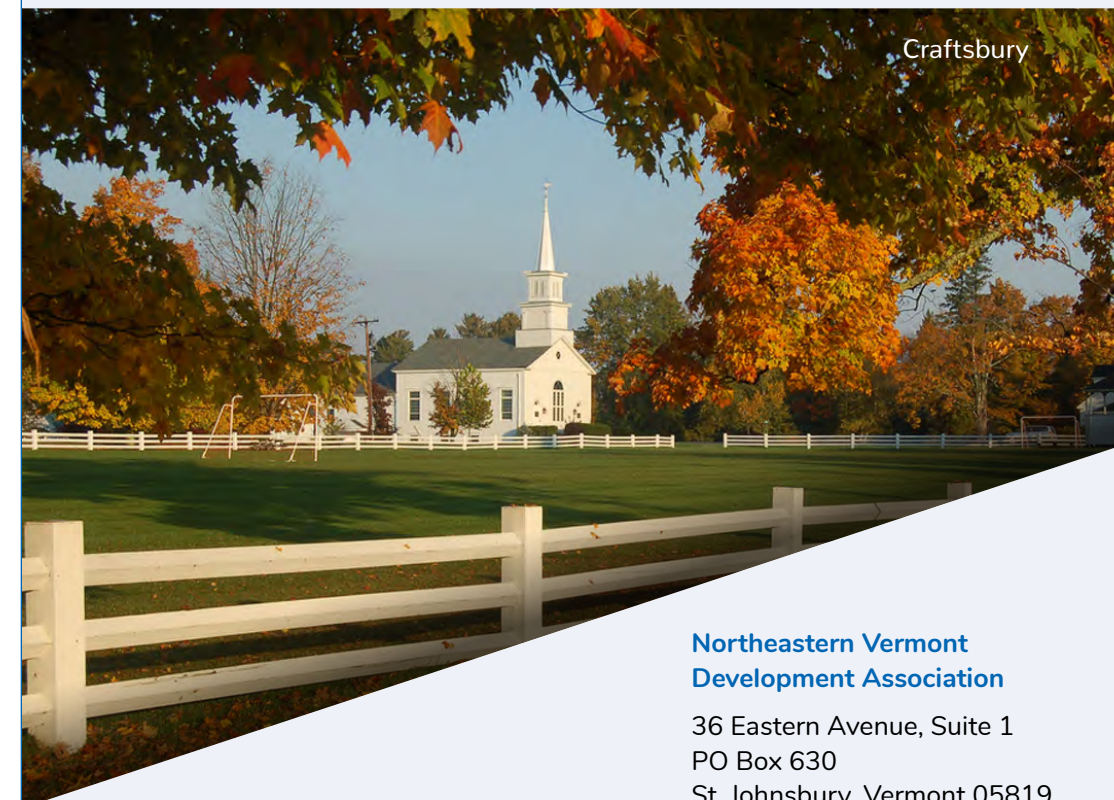
**Caledonia-Orleans:** Paul Lefebvre; **Orange-Caledonia:** Joe Parsons; **Orleans-1:** Lynn

Batchelor, Brian Smith; **Orleans-2:** Michael Marcotte, Woodman Page; **Orleans-**

**Caledonia:** Vicki Strong, Katherine Sims; **Orleans-Lamoille:** Mark Higley



## 2022 Annual Report



NVDA is an equal opportunity employer, lender, and provider.

Northeastern Vermont Development Association

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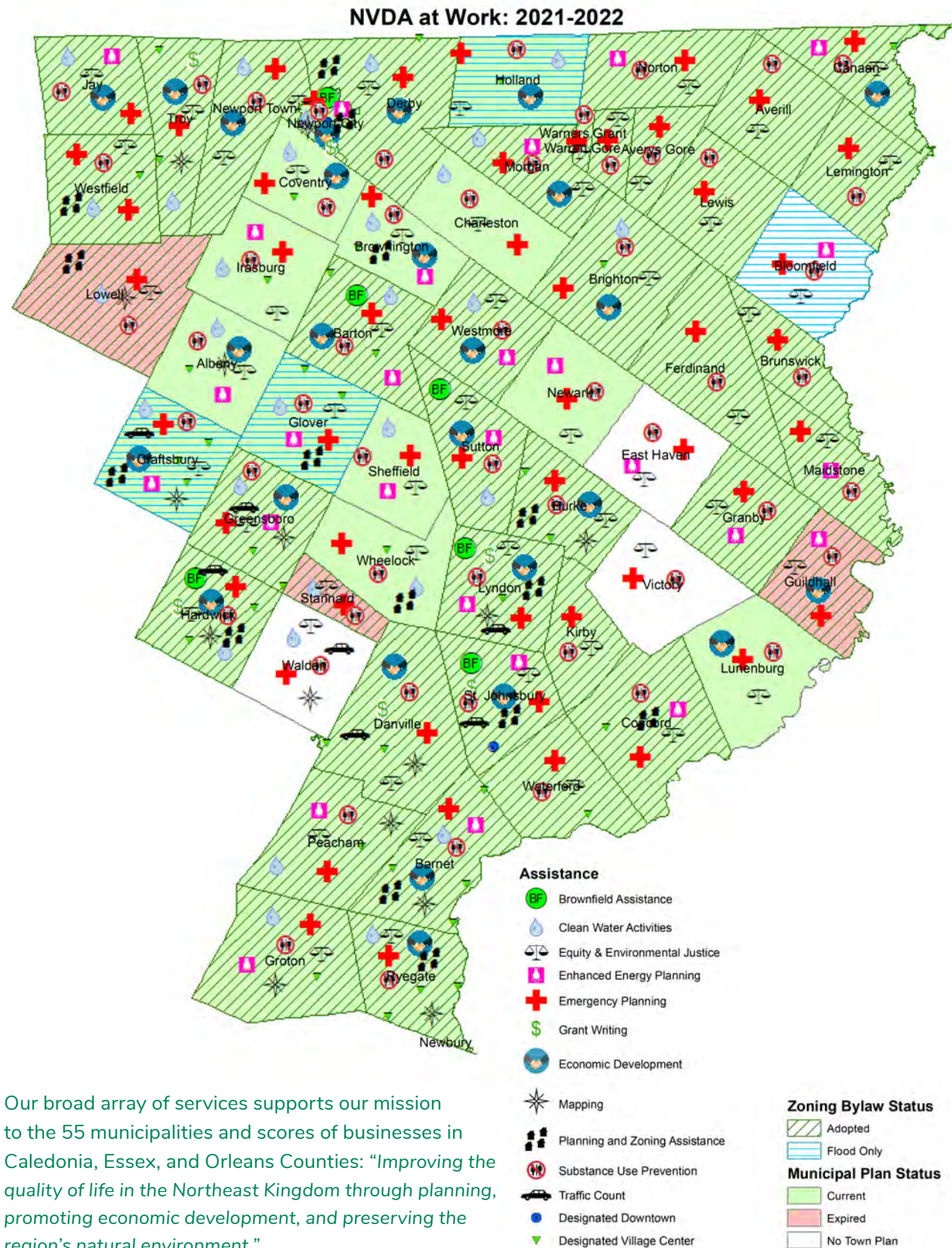
Please call 802 748-5181  
or email [info@nvda.net](mailto:info@nvda.net)

[www.nvda.net](http://www.nvda.net)



**Northeastern Vermont Development Association (NVDA) is a unique entity in Vermont where regional economic development and planning are combined for great effect.**

**Strong Communities:** NVDA's region encompasses 55 municipalities covering more than one-fifth of the state's land mass. We currently have 42 communities with current plans, two Designated Downtowns, and 41 Designated Village Centers. Our municipalities have complex planning needs and they rely on NVDA staff when it comes to putting their plans into action. In FY2022 we supported master planning efforts in Lyndon and Craftsbury, both of which seek to improve strong multimodal connections in their respective development cores. NVDA also participated in the Vermont Council of Rural Development Community Visits in Brownington and Concord. These intensive planning efforts aim to kickstart and sustain grassroots revitalization efforts.



Our broad array of services supports our mission to the 55 municipalities and scores of businesses in Caledonia, Essex, and Orleans Counties: “Improving the quality of life in the Northeast Kingdom through planning, promoting economic development, and preserving the region’s natural environment.”

**FY2022 Highlights**

**Building Local Economies:**

With the completion of the 93-mile Lamoille Valley Rail Trail pending, our staff collaborated with host communities (St. Johnsbury, Danville, Greensboro, and Hardwick) so that they may leverage economic opportunities from the emerging trail economy. With funding from the Northern Border Regional Commission, NVDA has also assisted eight communities across the region with recreational trail development.

**Reuse and Redevelopment:**

With \$1.2M in EPA Brownfield funding assistance in 2018 and 2020, NVDA and our Coalition Partner communities have facilitated the redevelopment of 23 properties across the NEK region that had environmental issues.

**Resilient Businesses:**

Through the RDC's Community Navigator Program and with USDA Rural Business Development Grant assistance, NVDA was able to directly assist 28 small businesses to procure professional technical assistance in FY22. Also, NVDA's active participation on the Northeast Kingdom Development Corporation, a private 501(c)(3), is leveraging public private partnerships to redevelop and transform important commercial sites in Hardwick and Newport.

**Vibrant Energy Future:**

At this time, 15 communities in our region have adopted “enhanced energy plans” that meet the Substantial Deference requirements of Act 174. In FY2022, much of our energy planning was focused on implementing those plans. As our communities launch their post-pandemic recovery efforts, we are seeing a heightened concern for energy use reduction, beneficial electrification, and support to our most energy-burdened households. Our regular convenings of local energy committees provides an informative backdrop for decisive local action.

**Unaudited Financials for Fiscal Year 2022\***

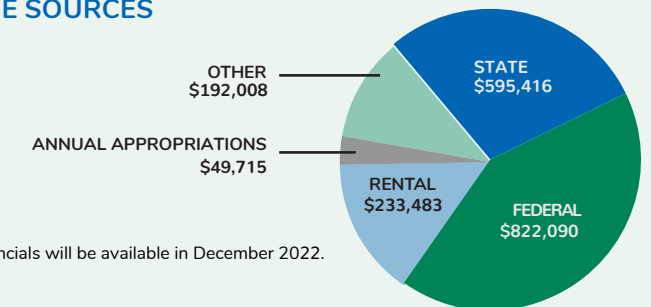
NVDA's revenues came from numerous sources, including a share of the state's property transfer funds; private, state, and federal grants; and annual appropriations from each of our member communities. We also received rental income from the Charles E. Carter Business Resource Center, the Gallery Building, and other income from contracted services such as grant administration and municipal plan and bylaw development.

**REVOLVING LOAN FUNDS**

NVDA has two Nonprofit Community Development Organization (NCDO) relending funds capitalized by loan repayments from Community Development Block Grants. Two loans totaling \$80,000.00 were made to businesses in the region from these funds in FY2022.

	REGIONAL PLANNING	TRANSPORTATION	ECONOMIC DEVELOPMENT	TOTALS
REVENUES	\$ 1,071,491	\$ 252,902	\$ 568,319	\$ 1,892,712
EXPENDITURES	\$ 1,004,050	\$ 252,902	\$ 488,493	\$ 1,745,445
BALANCE	\$ 67,441	\$ —	\$ 79,826	\$ 147,267

**REVENUE SOURCES**



\* Audited financials will be available in December 2022.

**STATE AND FEDERAL FUNDING SOURCES FOR FY2022**

Economic Development Administration — U.S. Department of Commerce  
Northern Border Regional Commission

- US Centers for Disease Control and Prevention
- USDA Rural Development — U.S. Department of Agriculture
- US Environmental Protection Agency
- US Small Business Administration
- Vermont Agency of Commerce and Community Development
- Vermont Agency of Commerce and Community Development and U.S. Department of Housing and Urban Development
- Vermont Agency of Natural Resources
- Vermont Agency of Transportation — U.S. Department of Transportation
- Vermont Department of Buildings and General Services
- Vermont Department of Environmental Conservation
- Vermont Department of Health
- Vermont Department of Public Safety — U.S. Department of Homeland Security
- Vermont Department of Public Service